













# Developing AOD Guidelines for Working with Aboriginal and Torres Strait Islander People in a Non-Aboriginal Setting: A Co-Commissioning Journey

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# The challenge -where are we going and why?



Increase service capacity Improve effectiveness AOD treatment sector



Consultation with stakeholders Baseline needs assessment to develop AWPs



Building service capacity Workforce capability Services for high needs populations



Aboriginal and Torres Strait Islander people significant priority group in AOD treatment services



Commissioning
Aboriginal
Community
Controlled Health
Organisations a
priority



PHNs to ensure access to culturally appropriate and acceptable AOD services















# The approach – who is coming on the journey?



Discussions between Central and Eastern Sydney PHN (CESPHN) and Network of Alcohol and Other Drugs Agencies (NADA)



Proposal to NSW/ACT PHN AOD Network

Co-commission

Project to optimise the experiences of Aboriginal people at non-Aboriginal NGO AOD treatment services

By standardising and enhancing cultural competence

#### Six PHNs support project

- CESPHN
- Hunter New England Central Coast
- Coordinare
- South Western Sydney
- Western Sydney WentWest
- Western NSW



#### Key tasks

- Establish guidelines to support cultural inclusion and safety
- Disseminate and implement guidelines to mainstream AOD treatment services within the six PHN regions
- Recommendations detailing how services may be enhanced for Aboriginal people within the six PHN regions
- Evaluate use of guidelines















#### The approach – who and what else do we need?



- Planning, advice, support
- Identify agreed number of AOD treatment services
- Mapping and review of existing resources and current evidence
- Consultation with Aboriginal services, communities and **AOD** treatment providers
- Develop draft quidelines
- Agree on evaluation design
  - uptake and use of guidelines by implementation sites
  - appropriateness and applicability of the guidelines
- Dissemination of guidelines to all AOD treatment services within the NSW PHN Network regions





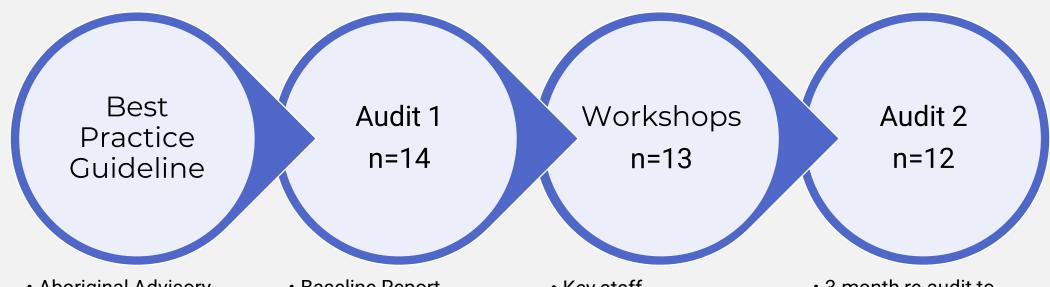








# The approach – what did we do on our journey?



- Aboriginal Advisory Group
- Supporting resources
- Baseline Report
- CEO/Manager Interview

- Key staff
- Review feedback
- Set goals and identify activities
- 3-month re-audit to assess change
- CEO/Manager Interview













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# The impact – what did we see on our journey?

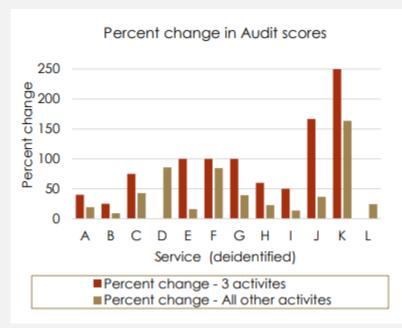


#### 12 services

completed all project components

Positive staff feedback

Did the project improve the cultural competence of services according to the baseline and follow-up audits?



Twelve services completed both baseline and follow-up audits.

Ten out of twelve services had an improvement in their cultural competence audit score in the three key action areas. On average, audit ratings increased by 2.4 points (out of 9), improving upon baseline scores by an average of 81%. All twelve services had an improvement in their audit score for all other activities, with an average increase of 8.3 points (out of 54), improving upon baseline scores by an average of 46%.















#### **Enablers**

# **Qualitative evaluation**

**Barriers** 

- Timing of project with service changes or setting up new programs
- Interest in the project from multiple levels within services
- Resources/staff time available to progress activities
- Limited access to funding and time to progress activities
- Challenges hiring Aboriginal staff or culturally competent staff
- The need to balance the needs of varied population groups
- Difficulty adapting activities to different service delivery models
- Limited time to implement change
- Varied skill level across staff











# Feedback CEO/Managers - Acceptability

It's been really positive for us, and I think it's given us a really good framework of where we need to step up and what we can be doing a little bit more ... and what things will be looking like for us to move forward to be working in a safe place for our clients. Manager, service L



Interest among staff implementing cultural competence



Audits and audit outcome reports prompted change











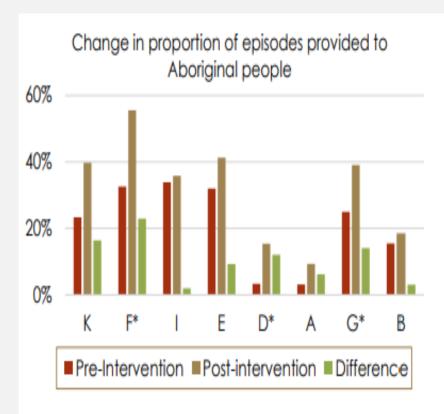








# Was there a change in the proportion of episodes of care provided to Aboriginal people versus non-Aboriginal people?



Eight services that consented to an examination of routinely collected administrative data.

All eight showed an increase in the proportion of episodes provided to Aboriginal people versus non-Aboriginal people, with an average increase of 11%. This increase was statistically significant for three out of the eight services.

Three-month time frame to assess change was too short for some of the practice change activities services planned to undertake

Changes in Aboriginal client numbers and experience requires evaluation over a longer time period













### Extending our journey -where we went next?













# The impact – what did we see?

11 services completed 12month follow-up

Service use does not appear to have changed









All 11 services had improvements to cultural competence

Substantial Aboriginal workforce development

















# The learnings - what can we share about our journey?

#### Importance of co-commissioning among PHNs

 Helped broaden scope of the project, ensure robust evaluation and contribute to the evidence

#### Collaborating with the sector and involving key stakeholders

- Ongoing review and assessment between the governance and advisory groups key to ensuring project met original aims
- Able to adapt to make beneficial changes

#### Cultural competency is an ongoing commitment

- Longer time needed to see improvements
- Opportunity for PHNs to consider how to integrate this process into the routine delivery of AOD services across NSW and nationally















# The learnings – where can PHNs go?

#### Supporting commissioned providers

- Improve internal policies and procedures
- Improve access to culturally appropriate AOD treatment services for Aboriginal people

#### Further support

- Undertake audits and implement changes
- Highlight high level of acceptability to other services to encourage participation in improving cultural competence
- Include cultural competency requirements and ensure integrated into routine practice
- Focus on specific areas to action
- Incorporate experience measures











#### Where to next?



- Expanding to other AOD services
- Utilising trained Aboriginal Auditors -ADAN
- CALD audit project

Want to find out more?

• Visit the NADA website













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Aboriginal communities

**AOD** treatment services

"If you want to go fast, go alone.

If you want to go far, GO TOGETHER."

~ African Prover















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